

















PRESENTATION FOR CAPITAL MARKET

BASED ON JUNE 30, 2024 FINANCIAL STATEMENTS

August 2024

Convenience Translation into US\$



DISCLAIMER

This presentation is not to be construed as an offer to buy Company securities or an invitation to accept such offers, being solely intended for conveying information to investors.

Statements made in this presentation referring to analysis of the Company's activity only constitute a synopsis. For a complete picture of the Company's operations and the risks faced by the Company, please review the annual report of the Company for the year 2023 published by the Company on March 27, 2024 (Ref. 2024-01-032568) and the company's report for the second quarter of 2024 published on August 26, 2024 (Ref. 2024-01-088101).

This presentation is a convenient translation of the company's presentation in Hebrew as on August 26, 2024 (Ref. 2024-01-088122). For the convenience of the reader, the financial data presented in this presentation is presented in US\$, according to the exchange rate of the US\$ to the NIS as of June 30, 2024. In addition, in case of any contradiction between this presentation and any of the company's reports in Hebrew, the company's reports will prevail.

This presentation includes forward-looking information as defined in the Securities Law, 5728-1968. Such information covers, among other things, forecasts, evaluations and estimates, including information shown in illustrations, graphs, reviews and all other information pertaining to the Company presented in any form, referring to future events or affairs whose materialization is uncertain and beyond the Company's control. Forward-looking information cannot be regarded as established fact and is only based on the Company management's subjective point of view and estimation, based, inter alia, on analysis of general information available to the Company's management at the time of preparing this presentation, including statistical data published by various bodies and authorities, professional and public publications, as well as research and surveys - with no guarantee as to the correctness or completeness of the information included therein; its correctness has not been independently verified by the Company.

Forward-looking information is naturally subject to considerable non-materialization risks and is uncertain, cannot be estimated in advance and is often out of the Company's control.

The materialization or otherwise of forward-looking information will be affected, among other things, by risk factors characterizing the Company's activities as well as developments in the general environment and external factors having an impact on the Company's operations - these cannot be evaluated in advance and by their nature are not controlled by the Company. It should be made clear that the Company's preparedness, including activities in the various sectors and changes in the regular sequence of operations, are based on the Company's estimations comprising forward-looking information. These estimations are likely to fail to materialize, in all or in part, or in a manner differing from that envisaged, among other things in view of this being an extraordinary and extended occurrence outside the Company's control.

The presentation may include information that is indicated in a manner differing from that in the Company's reports to the public thus far, therefore data could be present that is set out in a form and/or categorization and/or layout and/or breakdown other than those employed in the Company's previous statements and reports. The presentation offers a collection of data - including such as is used in the presentation but is yet to appear in the Company's reports or that is arranged for the first time in the format adopted in this presentation and is correct in the Company's best estimation as of the date it is presented. For this matter, see slides 8, 11-12, 15, 18-19, 21, 25-28.

Accordingly, readers of this presentation are cautioned that the Company's actual results and achievements in the future may be materially different from what is indicated in the forward-looking information cited in this presentation.

Moreover, forecasts and predictions are based on details and information in the possession of the Company on the date of preparing this presentation and as of June 30, 2024 and the Company is under no obligation to update or modify any forecast and/or estimation of this information in order to reflect events or circumstances coming about after the date of preparing the presentation.



BUSINESS CARD



580Million US\$
Income
01-06.2024

Million US\$
Net profit attributable to shareholders
01-06.2024

1.3Billion US\$
Equity attributable to shareholders as of June 30, 2024

2.1Billion US\$ *
Orders backlog as of June 30, 2024

943
Thousand M² **
Income Generating
Properties

17
Thousand Units **
Residential Real Estate

2,460
Units **
Rental Housing

2.5GW **
Renewable Energy

TA-90

Traded on the Index

A-Rating

With a stable outlook by S&P - Maalot



Clear ESG strategy and corporate responsibility



ASHTRO

Convenience Translation: Amounts have been converted into US\$ equivalent at the exchange rate of 3.759 (NIS/US\$) as of June 30, 2024

^{*} Not including orders within the Group's companies in the amount of approximately US\$ **0.3** billion to be received in 2024-2025

^{**} Includes projects under construction, planning, development and in the process of UDP approval.

Residential units includes partners and units for landowners

A DECADE OF REMARKABLE GROWTH

Increase in equity attributable to shareholders (Billion US\$)

1.3



Completion of

Haifa's New

Gulf Project

Entry into the

Renewable

Energy field

Start of Renewable

Energy activity in

the USA

SHTROM _

IPO launched on

Tel Aviv Stock

Exchange

* Following payment of dividends amounting to ${}^{\circ}\mathbf{0.35}$ Billion US\$

Entry into the

Rental Housing

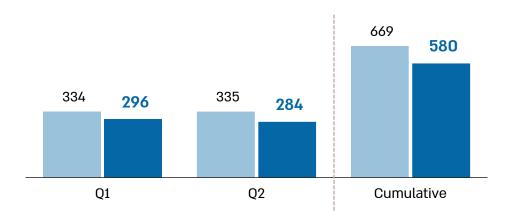
field

H1 2024 FINANCIAL OVERVIEW

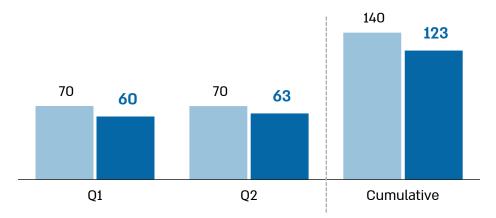


(Million US\$)

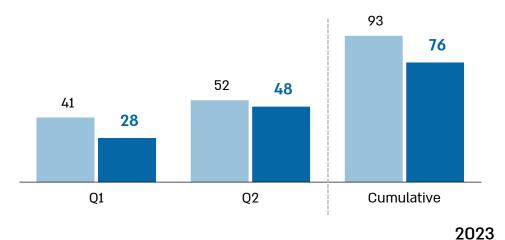




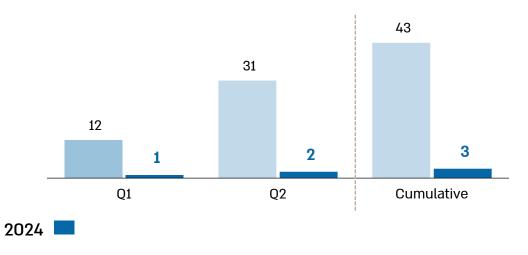
Gross Profit



Operating Profit



Net profit attributable to shareholders

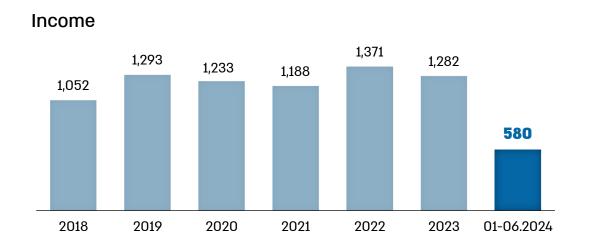




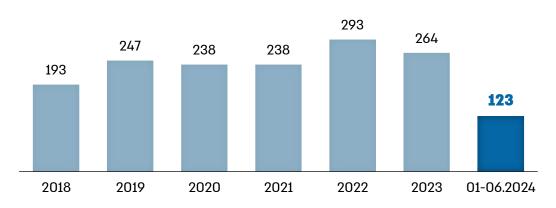
MULTI-YEAR FINANCIAL OVERVIEW —



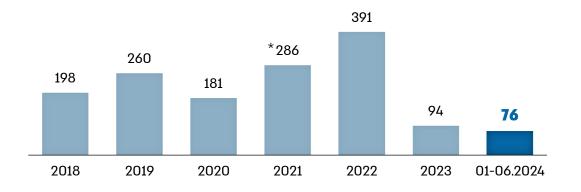
(Million US\$)



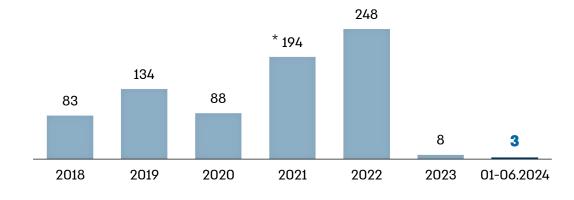
Gross Profit



Operating Profit



Net profit attributable to shareholders



ASHTROM

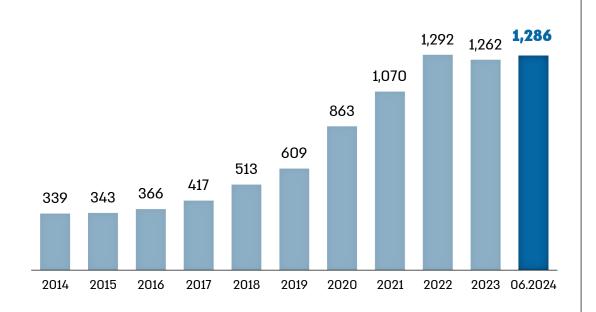
^{*} Excluding the profit of US\$ **133**M attributable to the Buyback in the Jerusalem LRT project

EQUITY AND DIVIDEND

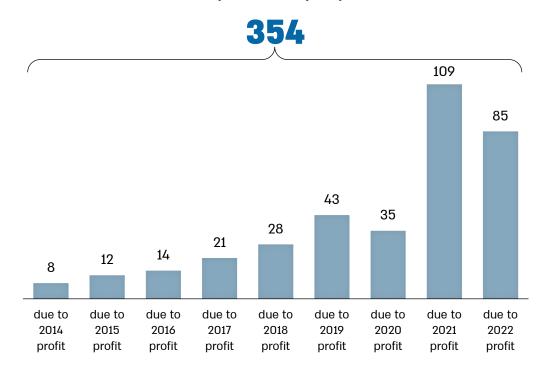


(Million US\$)

Equity attributable to shareholders



Dividends distributed by the Company *



^{*} As of the date of the presentation, the Company has not distributed and/or declared the distribution of dividend on the profits from the year 2023 and/or the first half of 2024

Dividend distribution policy: the Company will distribute dividends at a cumulative annual rate of no less than 25% of the net annual profits. Based on the profits from 2014-2022, the company distributed dividends at an annual rate ranging from 32% to 40%.



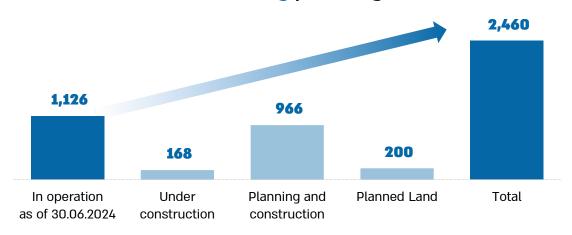
WITH A VIEW TO THE FUTURE



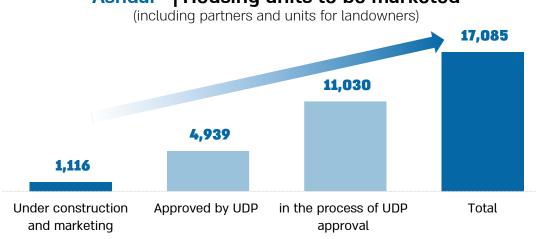
Ashtrom Properties | Income-generating – thousand m²



Ashtrom Rental Housing | Housing units for rent

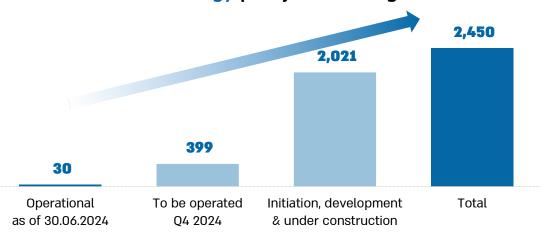


Ashdar * | Housing units to be marketed



^{*} Not including projects added and/or subtracted after June 30, 2024

Renewable Energy | Project backlog - MW **



^{**} It is uncertain whether the planned capacity will be attained in full



ASHTROM GROUP | Areas of Activity

8 Autonomous Areas of Activity operating with optimal synergy enabling continued growth while taking advantage of operational and financial flexibility



ASHTROM CONSTRUCTION



Experience. Professionalism. Quality.

Executing all types of construction and infrastructure projects

Control over all production chain elements to execute projects and making use of advanced technologies Commitment to deadlines while offering uncompromising quality

~us\$ **1.7B**

Orders backlog as of June 30, 2024 *

~70

Projects under construction

Million US\$	Income	Gross Profit	Gross Profit Margin	Segment Profit	Segment Profit Margin
01-06.2024	313	30	9.4%	13	4.0%
01-06.2023	373	35	9.4%	18	4.9 %
2023	715	68	9.4%	33	4.6%

^{*} Not including orders within the Group's companies in the amount of approximately US\$ **0.3** billion to be received in 2024-2025



ASHTRON

Convenience Translation: Amounts have been converted into US\$ equivalent at the exchange rate of 3.759 (NIS/US\$) as of June 30, 2024

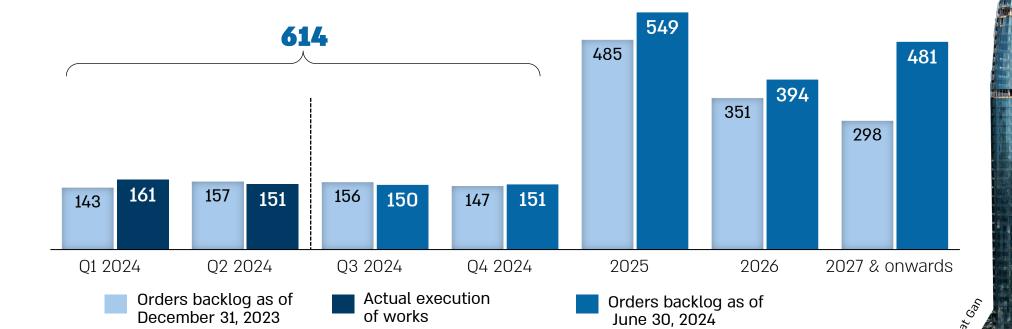
ASHTROM CONSTRUCTION | Orders Backlog



(Million US\$)

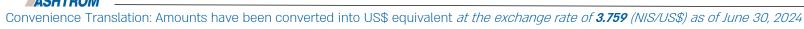
US\$ **1,725** Million*

Backlog as of June 30, 2024 by anticipated period of projected income



* Not including orders within the Group's companies in the amount of approximately US\$ **0.3** billion to be received in 2024-2025





ASHTROM CONSTRUCTION | Projects



Selected projects under construction









Kikar HaMedina, Tel Aviv

Entrepreneurs **Property Owners**

453 housing units Extent of project

~US\$ **147M** (50%) Financial scope

2027 Exp. Completion

~42% Completed work

The Phoenix & Ashtrom Properties

~269,000 m²

~US\$ 266M

2027

~49%

1000 Complex Rishon LeZion | Exchange, Ramat Gan

Azorim

355 housing units

~US\$ 98M

2025

~70%

Fast Lanes Project

Ayalon Highways

N/A

~US\$ 87M

2024

~82%



ASHTROM PROPERTIES*



A leader in acquisition, development, construction and management of income-generating properties

Ownership of assets in the office, commercial, retail and logistics sectors nationwide

Initiation, acquisition, and management of properties in Israel, Germany and UK

~573 thousand M²

Real Estate Scope

-US\$ **1.9B**

-US\$ **0.7B** Real Estate Value Total Equity

~US\$ 41M

NOI 01-06.2024

~US\$ 13M

FFO 01-06.2024 Management's Approach(1) -uss 5M

FFO 01-06.2024 Authority's Approach(1)

Million US\$	Income	Gross Profit	Appreciation of property	Segment Profit	Net profit attributable to shareholders
01-06.2024	55	40	11	40	9
01-06.2023	56	41	5	35	8
2023	112	84	(44)	18	(22)

⁽¹⁾ The main differences in approach between the Group's management and Public authority arise from the costs of accrued credit rate linkage differentials, securities revaluation profits and taxes for previous years being discounted. See Par. 10.1.8.17 of Periodical Report for 2023



^{*} Based on the data in the consolidated report of June 30, 2024, including proportionate consolidation

ASHTROM PROPERTIES * | Properties Distribution



Million US\$	Israel Commerce	Israel Offices	Israel Industry & Logistics	Israel Mixed Use & Others	Israel Total	Germany	UK	Total
Extent of properties m ²	100	45	190	-	335	167	71	573
Occupancy	91%	90%	97%	-	95%	90% ⁽¹⁾	78% ⁽²⁾	91.7%
NOI 01-06.2024	14	5	7	1	27	9	5	41
Value of Income-Generating	440	146	225	46	857	434	171	1,462
Value of Rights & Development	41	173	30	123	366	-	40	406
Weighted Discount Rate	7.2%	7.0%	7.4%	-	-	5.3%	8.5%	
Loans - Average Interest						2.93%	3.02%	
Loans – LTV						37%	52%	



⁽¹⁾ The occupancy rate considering the contracts signed after June 30, 2024 is 91%

⁽²⁾ Not including a property due for upgrading - the occupancy rate including this property is 66%

^{*} Based on the data in the consolidated report from June 30, 2024, including proportionate consolidation

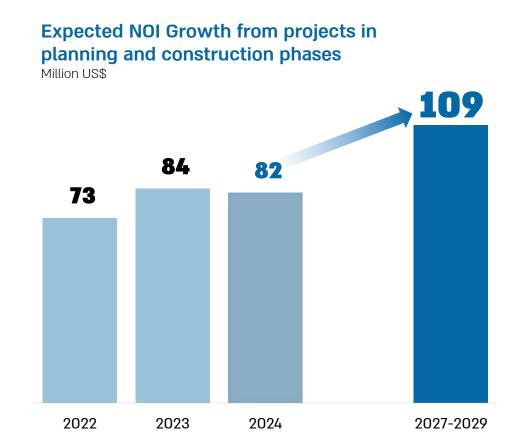
ASHTROM PROPERTIES * | Expected NOI



US\$ 27M Projected NOI growth due to projects in planning and construction phases

An increase of 32%

	Extent Thousand m ²	Annual NOI Million US\$
As of June 30, 2024	573	82
Projects in planning & construction phases (to be completed in years 2027-2029)	118	27
Total	691	109
Percentage growth	+21%	+32%
Projects in the process of UDP approval	252	
Total	943	
Total percentage growth	+65%	



It should be made clear that the above company estimations of expected growth in the NOI from projects under construction, are forward-looking information as defined under the Securities Law, based on information in the possession of the management at the time of its presentation. These estimations might not materialize in whole or in part, or might materialize in a different manner, either minor or substantial, from that predicted, for various reasons, such as: a deferred project completion date and/or delay in receiving the required occupation approvals, as well as changes in the market conditions that may affect the expected NOI and/or as a result of the full or partial materialization of the risk factors set out in Parts. 10.3.5 and 22 of Section A of the 2023 Company Periodic Report.

ASHTROM * Incl

Including proportionate consolidation

ASHTROM PROPERTIES | Growth Engines



Selected projects in initiation & development



OLIO, Bat Yam
Building rights (100%): ~34,000 m²
Ownership: 50%



Ashtrom Campus, Yavneh Building rights (100%): ~86,000 m² Ownership: 100%



1000 Complex Rishon LeZion Building rights (100%): ~305,000 m² Ownership: 26.07%



LYFE, Building C, Bnei Berak Building rights (100%): ~90,000 m² Ownership: 50%



Hi-Tech Park, Hod HaSharon Building potential (100%): ~59,000 m² Ownership: 42.3%



HaYetzira, Ramat Gan Building rights (100%): ~54,000 m² Ownership: 80%



Building rights (100%): ~40,000 m² Ownership: 33.2%



Petach Tikva/Givat Shmuel Building rights (100%): ~83,000 m² Ownership: 50%

ASHDAR



Leading Company in residential initiatives and Urban Renewal

A leader in planning, initiating and marketing high-quality residential neighborhoods

Pioneer and leader in diverse areas of Urban Renewal

-US\$ **625M**

Expected gross profit yet to be recognized

1,116

Housing units under construction and marketing *

15,969

Housing units in planning phases *

120

Projects nationwide

Million US\$	Income	Gross profit	Gross profit margin	Segment profit	Segment profit margin	Net profit attributable to shareholders	Units' sale (including partners)
01-06.2024	114	26	22.9%	18	15.5%	9	124 units
01-06.2023	181	39	21.8%	45	24.8%	32	64 units
2023	293	61	20.7%	55	18.9%	33	127 units

^{*} Includes partners and housing units for landowners in Urban Renewal projects and combination deals

The information is accurate as of June 30, 2024 and does not include projects added and/or subtracted after that date



ASHTRON

Convenience Translation: Amounts have been converted into US\$ equivalent at the exchange rate of 3.759 (NIS/US\$) as of June 30, 2024

ASHDAR | Gross Profit Forecast *

ASHDAR ASHTROM GROUP

~us\$ 625M Expected gross profit yet to be recognized

	Number of units to be marketed	Number of units sold as of June 30,2024	Total revenue expected from projects that have yet to be recognized Million US\$	Expected gross profit yet to be recognized Million US\$	Expected gross profit	Expected date of completion
Projects under construction and completed projects	1,458	1,016	511	138	27%	2024-2027
Projects in which construction is expected to begin by the end of 2024	498	-	458	86	19%	2027-2028
Future projects expected during 2025-2028 (1)	2,274	-	2,013	401	20%	2027-2031
Total	4,230	1,016	2,982	625	21%	-

^{*} The data represents the Company's share (including registered partnerships) and does not include units for landowners and 87 units intended for rental.

The information is accurate as of June 30, 2024 and does not include projects added and/or subtracted after that date

It should be made clear that the above company estimations regarding gross profit forecast are forward-looking information as defined under the Securities Law, based on information in the possession of the management at the time of its presentation. These estimations might not materialize in whole or in part, or might materialize in a different manner, either minor or substantial, from that predicted, for various reasons, such as: pace of selling units, change in the development costs and/or as a result of the full or partial materialization of the risk factors set out in articles 11.16 and 22 of Section A of the 2023 Company Periodic Report.

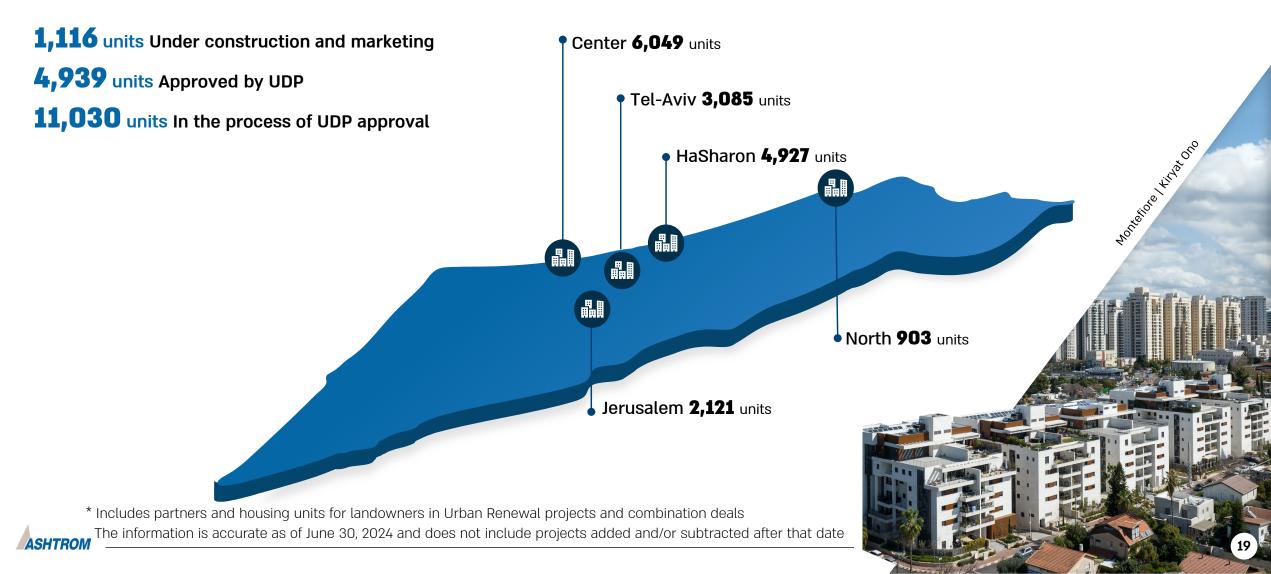


⁽¹⁾ The data includes projects approved by UDP at various stages of planning. In addition, the company has 3,405 units (Company's share) in the process of UDP approval

ASHDAR | Housing Units

ASHDAR ASHTROM GROUP

17,085 Housing Units Under Construction & in Planning Phases*



ASHTROM RENTAL HOUSING



Building Vibrant Communities

A pioneer in the Rental Housing field in Israel – started operating in 2016

Planning, developing and operating 10 rental housing projects in high-demand areas

Close to 100% occupancy under long-term leasing

2,460 units At various stages

-US\$ 1.1B

Value of assets

-us\$ **0.6B**

Net Financial Debt*

Million US\$	Income	Gross Profit	Gross Profit Margin	Appreciation of property	Segment Profit
01-06.2024	18 Rent 11 / Sales 7	10	56.8%	5	11
01-06.2023	19 Rent 5 / Sales 14	9	43.8%	(7)	(1)
2023	38 Rent 12 / Sales 26	17	45.3%	(17))4(

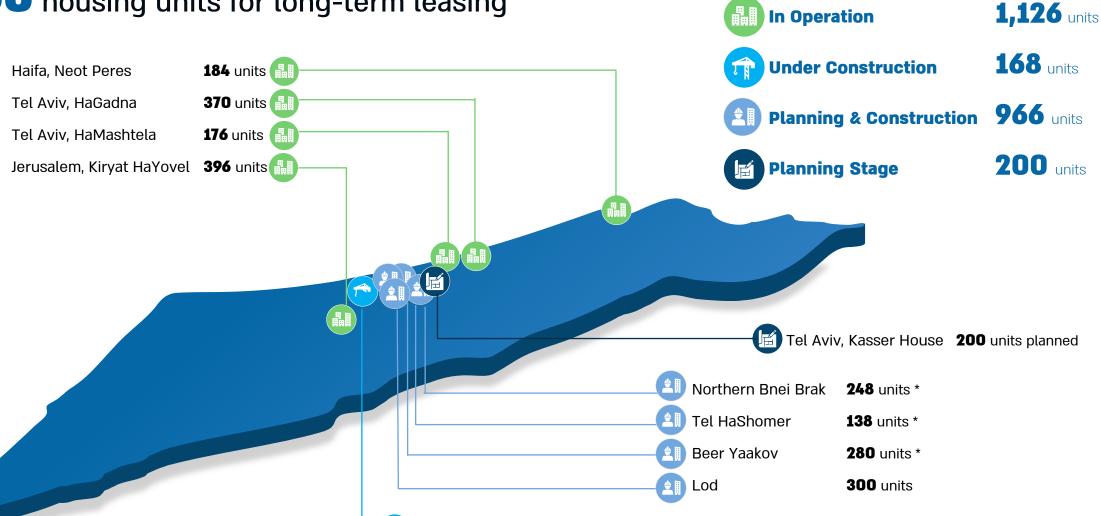
^{*} Excluding the equity investment of US\$ 281M

20

ASHTROM RENTAL HOUSING | Rental Units



2,460 housing units for long-term leasing



Or Yehuda, Ramat Pinkas 168 units



^{*} Number of housing units subject to Sheves Addition.

ASHTROM RENTAL HOUSING | Operational Projects



Rental Housing Only (Million US\$)









	Neot Peres, Haifa	HaGadna, Tel Aviv	HaMashtela, Tel Aviv	Kiryat HaYovel, Jerusalem	Total
Rental Units *	184 units 100% occupancy**	370 units 100% occupancy**	176 units 100% occupancy**	396 units 100% occupancy**	1,126 units
Value as of 30.06.24	93	255	149	240	737
Average Value per unit	0.5 (Avg. apartment 92 m²)	0.7 (Avg. apartment 82 m²)	0.8 (Avg. apartment 74 m²)	0.6 (Avg. apartment 79 m²)	
Investment as of 30.06.24	44	129	107	160	440
Appreciation of Property	49	126	42	80	297
Discount Rate	5.5% operation / 5% conclusion				
NOI 01-06.2024	1.3	3.5	2	1.6	-

Terms of loans taken

Loans in the amount of US\$ 1,374M (LTV of 50%) for a period of 15-19 years, with an average interest of 2.7% indexed



^{*} Of the housing units for long-term rental, 25% are designated to be leased to eligible tenants at a controlled rental price ** As of August 2024

ASHTROM RENTAL HOUSING | Property Value



	Units	Book Value Million US\$
Housing being operated	1,126	737
Commercial being operated	-	45
Projects under construction, planning and land	1,166	165
Advances on account of real estate investment	168	127
Total	2,460	1,074
Housing for sale	3	2
Total Value of Assets		1,076
Net Financial Debt *		649
Net Value		427



[•] Excluding the equity investment of US\$ 281M

ASHTROM INDUSTRIES *

ASHTROM Industries

Comprehensive Value Chain Solutions Under One Roof

Development, production, importing, marketing and sale of raw materials and products for the construction industries

Setting of new plants to expand the concrete supply network

Expansion to additional networks using M&A activity









ocks Sealing & Insulating







Gypsum blocks

Raw materials and aggregates

-us\$ 338M

Orders backlog as of June 30, 2024

11

Concrete Plants

ZAHAVI C ATZMON

Décor finishing materials



Million US\$	Income	Gross Profit	Gross Profit Margin	Segment Profit	Segment Profit Margin
01-06.2024	121	18	14.7%	1	0.6%
01-06.2023	146	20	14.1%	4	2.7%
2023	283	40	14.3%	5	1.8%

^{*} Including proportionate consolidation



ASHTROM RENEWABLE ENERGY



Renewable Energy Investments and Development in Israel and Worldwide

The Company operates as an Independent Power Producer (IPP)

Focusing on investments and development of renewable energy projects at various stages

The Company currently operates in the fields of solar and wind energy worldwide and in Israel

Year 2021

Entry into the Renewable Energy field

30 MW

Projects' Pipeline as of June 30, 2024

429

Total Projects' Pipeline starting on Q4 2024

2021 **2,450** MW

Total Expected Projects' Pipeline *

Million US\$	Income Roofs in Israel	Gross Profit	Segment Profit
01-06.2024	0.4	-	(2.2)
01-06.2023	0.5	-	(1.8)
2023	0.9	0.1	(3.4)

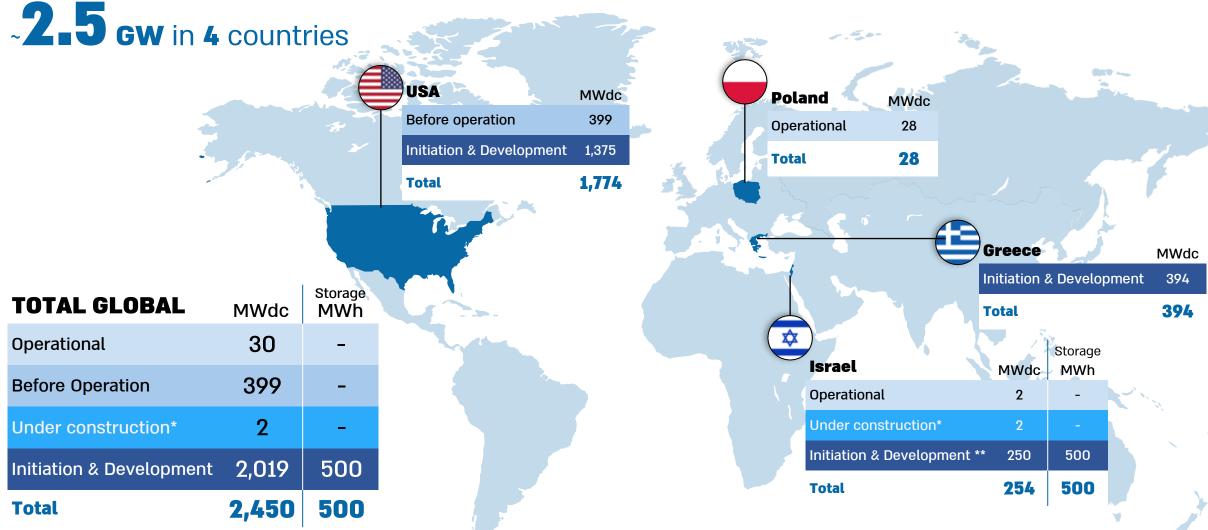
^{*} Cumulative scope of projects in development, construction and operation





ASHTROM RENEWABLE ENERGY | Projects Pipeline -





^{*} Construction & Pre-construction status according to the authority, projects that meet the following conditions: 1. Approved plan. 2. Connectivity contract. 3. Construction is in progress or is expected to start within the next 15 months.



^{**} Ashtrom share: 83 MWdc and 167 MWh storage

ASHTROM RENEWABLE ENERGY | Project Highlight-



Project to be operated TIERRA BONITA, Texas, USA

Planned Output

399_{MWdc}

Expected commercial operation

Q4 2024

Total Expected Income*

~\$60M

In the first year of operation

Expected EBITDA*

~\$55M

In the first year of operation

Weighted engineering completion rate

~96% as of August 2024

Production Tax Credit PTC

~S300M

Over a ten-year period

20-year PPA, for 60% of the power to be generated, with CPS, the San Antonio electric company - rated Aa2 by Moody's 10-year PTC with an American insurance company rated Aa3 by Moody's



* Includes electricity sales, revenues from the sale of tax credits and the sale of the project's green certificate.

ASHTROM RENEWABLE ENERGY | USA Projects



Project in Initiation and Development in the USA

	Location	Project Phase	Planned output (1) MWdc	Construction costs (2) Million \$
Soles Rest	Idaho	Development	176	176 (3)
El Patrimonio	Texas	Development	188	188
Whitethorn	Texas	Initiation	352	352
Rolling Sun (SPP)	Texas	Initiation	366	366
Larrea	Texas	Initiation	293	293
Total			1,375	1,375

⁽³⁾ The Construction costs for Soles Rest does not include connection costs





⁽¹⁾ Planned output (MWdc) in line with the current development scheme. At the present stage, there is no certainty of the projects' completing the development phase or of the planned output being fully achieved

⁽²⁾ The construction costs are based on an initial estimate of the work, acquisition and development, in the amount of \$1M per MW

ASHTROM INTERNATIONAL



Contracting, Entrepreneurship and Income-generating Real Estate Overseas

Construction

Over 55 years of experience in the construction of complex projects and infrastructures worldwide

Residential Real Estate

Land inventory in the USA and entrepreneurial activity in Portugal

uss 113 M
Value of Land and inventory

Income-Generating Real Estate

Income-generating properties in Eastern Europe, the most significant of which is a mall and hotel in Belgrade, Serbia

US\$ 112M

Value of income-generating Real Estate

Million US\$	Income	Gross Profit	Gross Profit Margin	Segment Profit	Segment Profit Margin
01-06.2024	45	12	27.5%	6	14.2%
01-06.2023	51	13	24.9%	7	13.5%
2023	101	26	25.3%	13	13.1%



PROFIT AND LOSS STATEMENT—



(Million US\$)

	01-06.2024	01-06.2023	Q2 2024	Q2 2023	2023
Income	580	669	284	335	1,282
Gross profit	123	140	63	70	264
Gross profit margin	21.1%	21.0%	22.3%	21.0%	20.6%
Gain from change in designation from inventories to investment property	-	15	-	15	15
Appreciation of investment property, net	13	(10)	15	(9)	(62)
Selling, administrative and general expenses	64	63	32	32	130
Group's share of earnings of associates, net	6	10	4	7	11
Other incomes (expenses), net	(1)	1	(2)	-	(4)
Operating profit	76	93	48	52	94
Financing costs, net	76	43	51	16	93
Income Taxes	(5)	6	(6)	5	(10)
Net profit	5	44	3	31	10
Net profit attributable to shareholders	3	43	2	31	8



BALANCE SHEET & CASH FLOW SUMMARY-



(Million US\$)

	30.06.2024	30.06.2023	31.12.2023
Total cash and short-term investments	482	461	568
Current Assets	1,172	1,289	1,312
Non-current Assets	4,467	4,115	4,375
Total Assets	5,639	5,404	5,687
Current Liabilities	1,150	1,274	1,225
Non-current Liabilities	3,145	2,759	3,145
Total Equity	1,344	1,371	1,317
Cash flow from operating activities before purchase of lands, net	133	60	259
Sale (purchase) of lands for construction plus VAT, net	68	(210)	(221)
Cash flow from operating activities	201	(150)	38

^{*} In addition, the group has unused financial credit facilities in the amount of US\$ **0.3** billion as of June 30, 2024





FINANCIAL STRENGHT - Solo level



Cash Balance & Short-term Investments

uss 124M

Equity

us\$ 1,286M

Net Financial Debt

us\$ 917M

Financial Credit facilities for utilization

us\$ 122M

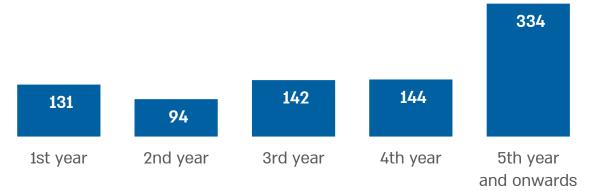
Equity Ratio

51.0%

Net Debt to CAP

41.6%

Bonds Repayment – not including interest (Million US\$)





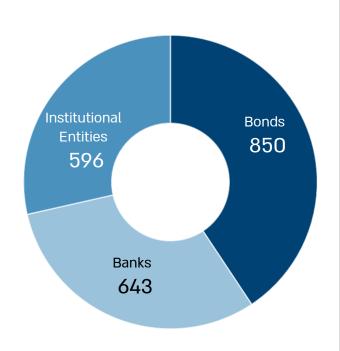
FINANCIAL DEBT *—



33

(Million US\$)

Gross Financial Debt uss 2,089M



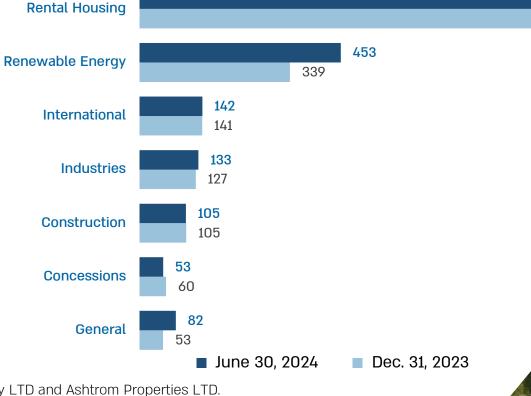
Net Financial Debt**

June 30, 2024: **us\$ 1,897M**

December 31, 2023: **US\$ 1,744M**

930

919



* Excluding Ashdar Building Company LTD and Ashtrom Properties LTD.

** Credit excluding cash, deposits, short-term and long-term investments and inter-sectoral credit For more details regarding the company's financial debt, see the financial debt table in Section 7 of the Board of Directors' report of June 30, 2024



Convenience Translation: Amounts have been converted into US\$ equivalent at the exchange rate of 3.759 (NIS/US\$) as of June 30, 2024,

ASHTROM GROUP ESG STRATEGY





Building a Sustainable Future



Sustainable Environment

- Specializing in the production, planning, and management of environmentally friendly properties
- Implementing strategies to minimize environmental impacts and foster a circular economy through reduction, reuse, and recycling
- Careful selection of assets for investments and entrepreneurship with effective portfolio management
- Incorporating innovation in selecting materials, methods, and processes



Safe & Healthy **Environment**

- Ensuring the safe and healthy construction of properties and communities
- Implementing systematic and structured policy for employee safety and health, with heightened enforcement and control measures
- Contributing to the strengthening of the local employment market
- Promoting long-term rental solutions

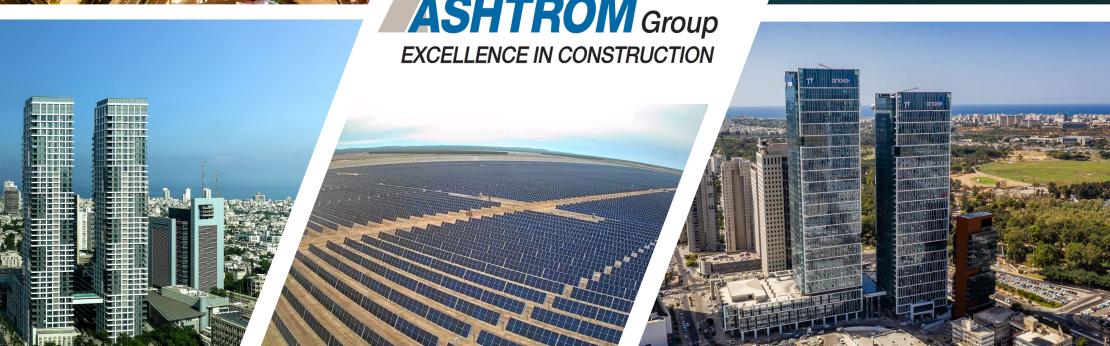


Ethical Business Environment

- Upholding an ethical infrastructure and safeguarding human rights
- Managing risks and opportunities, including **FSG** risks
- Developing a responsible supply chain, both locally and environmentally considerate
- Ensuring the quality of execution, safety, and sustainability of products







ASHTROM Construction

ASHTROM Properties

ASHDAR ASHTROM GROUP

ASHTROM Rental Housing

ASHTROM Industries

ASHTROM Renewable Energy

> ASHTROM Concessions

> ASHTROM International